## PART E: OVERSIGHT REPORT





The following tables reflect the components of the SDI plan as well as progress made in the implementation of the plans.

## PROGRAMME I

Table 1.1 - Main Services Provided and Standards

|                           | Main Services                      | Actual customers   | Potential customers | Standard of service   | Actual achievement against standards                       |
|---------------------------|------------------------------------|--|---------------------|---|--|
| ES                        | Information Systems<br>Development | DWAF Staff   | N/A                 | 100% of Systems delivered on time   | 70%  |
| INFORMATION SERVICES      | System Maintenance                 | DWAF Staff   | DWAF                | All maintenance completed on time   | 80%  |
| INFORMA:                  | IT Infrastructure availability     | DWAF Staff   | N/A                 | 99% availability  | 98%  |
|                           | Promote Access to information Act  | SA Citizens  | N/A                 | 100% compliance to the Act  | 80%  |
| COMMUNICATION<br>SERVICES | Information<br>Dissemination       | Departmental Officials,<br>South African Public,<br>Foreign Stakeholders /<br>Public | N/A                 | Prompt, timeous and accurate information provided Communication in preferred language wherever possible | Customer feedback has indicated very satisfactory service. |

|             |                    | Main Services  | Actual customers   | Potential customers   | Standard of service  | Actual achievement against standards   |
|-------------|--------------------|--|--|---|--|--|
| TE PLANNING | CORPORATE PLANNING | Strategic Planning<br>Co-ordination  | Management Structures at all levels and regions  | N/A   | Institutionalised strategic planning process of the Department which is aligned to the National Government policies  | Successfully compiled the strategic plan document and submitted to Parliament & Treasury on time   |
|             | CORPOR             | Annual Reporting   | Department, Other<br>Government Departments,<br>Legislature, Statutory Bodies<br>and Members of the Public | N/A   | Annual Report Document in line with Treasury Regulations   | Annual Report Document produced in line with the Strategic Plan and estimates of National Expenditure Documents.   |
|             | ADMINISTRATION     | Administration of<br>water use licenses in<br>terms of Section 21<br>of the National Water<br>Act (Act 36 of 1998) | Farmers, Mines, Forestry<br>Farmers, Municipalities, Water<br>Boards and Industries.                       | N/A   | Issuing of Stream Flow Reduction Activity License within 25 working days. Issuing of public water rights licenses within 20 working days. Issuing of water quality licenses within 10 working days | Performance in issuing the Stream Flow Reduction Activity licenses conforms to the set standards.  Delay of further 10 working days happens in public water rights licenses due to factors such as capacity problems in the Regions of insufficient information like Reserve determination. Licenses in water quality are mostly delivered within the specified time frames. |
|             |                    | Provide services to internal (chief users) and external (Suppliers) clients.                                       | Chief users and Suppliers  | Chief users and Suppliers/  | 30 days external clients   | Timeous payment of accounts with suppliers and timeous delivery of requested stock to chief users.   |
|             |                    | Performance of risk assessment   | All branches within the department   | All branches within the department                                  | 80% of audits completed as per approved audit plan on time and within budget.  | 80% of audits completed as per approved audit plan on time and within budget   |
|             |                    | Management of accounts receivables and accounts payables   | Debtors<br>Suppliers and service<br>providers  | Debtors<br>Suppliers and service<br>providers                       | Payments of accounts within 30 days  Payment of remuneration in due date   | In 70% of the payment transactions, payments were made within 30 days of the payment due date  |
|             | FINANCE            | Budgeting, planning and control  | Program managers<br>Managers<br>National Treasury<br>Public  | Program managers<br>Managers<br>National Treasury<br>Public         | Adhere to budget and planning guidelines of the PFMA Meet guidelines   | Monthly early warning systems meetings were held The dept spent only more than 91.5% of the allocated budget due to IT system failure at year-end.   |
|             |                    | Accounting and reporting management  | National Treasury Auditor-general Public Management Audit Committee  | National Treasury Auditor-general Public Management Audit Committee | Reporting and accounting in terms of the PFMA Reporting in terms of stake holder requirements e.g. DPSA  | Financial statements drawn largely in accordance with the PFMA   |

Table 1.2 - Consultation arrangements with customers

| S                    | Type of arrangement                                       | Actual Customers  | Potential         | Actual achievements  |
|----------------------|---|-------------------|-------------------|--|
| ERVICE               |   |                   | Customers         |  |
| ION SE               | IT Service SLA negotiations                               | DWAF              | N/A               | All SLA negotiated with customers                            |
| INFORMATION SERVICES | Regular review of SLA between  DWAF and Service Providers | DWAF              | N/A               | All SLA are reviewed with Service Providers on regular basis |
| (B                   | Departmental Bargaining Council.                          | Trade Unions,     | Receiving         | Formal feedback not sought from stakeholders.                |
| N N                  | Restructuring meetings and                                | employees of      | institutions e.g. |  |
| Į.                   | workshops   | the Department    | Water Boards,     |  |
| L'OC'                |   | receiving         | Water User        |  |
| RESTRUCTURING        |   | institutions e.g. | Associations and  |  |
| RE                   |   | Water Boards.     | Municipalities.   |  |

Table 1.3- Service delivery access strategy

|            | Access Strategy   | Actual achievements  |
|------------|---|--|
|            | Performance Monitoring of the Service Level Agreement with the Service Provider | All Service Level Agreements Performance with Service Providers are monitored on regular basis.        |
| Z          | Satisfaction Survey   | Satisfaction Survey is conducted annually with the Service Provider.                                   |
| NFORMATION | Penalties and Incentives  | This will be used in the near future to encourage the delivery of good service by the Service Provider |
| N N        | Website enquires page   | Daily response to queries  |
|            | After hours telephonic message system   | Every telephone in the unit has after hours service  |
|            | 24 Hour cell phone response   | All managers comply with ensuring cell phones are on. Regular spot checks implemented.                 |

|                | Access Strategy   | Actual achievements  |
|----------------|---|--|
| CORPORATE      | To access the regions in order to transfer strategic and business planning skills.        | None - still to implement the access strategy  |
| LEGAL SERVICES | Website of Legal Services to post our products and answers for frequently asked questions | The project is underway a view to introducing website in 2004.   |
| L SE           | Access on e-mail and response thereto within an hour                                      | Target achieved and many more managers utilize e-mail to reach Legal Services.   |
| LEGA           | Cellphone: Contactable at all times   | Proved successful means of accessing our services when managers needed our legal advice/ opinion on the spot.  |
| FINANCE        | Hotline   | A free hotline number to report areas, which need to be looked at by Internal audit.  All special cases brought to internal audit for investigation were attended to |
| Z              | Database of PSP's   | Database for PSP's regularly updated   |
| 臣              | Intranet  | Financial policies and guidelines posted to the intranet and updated regularly   |

## Table 1.4 - Service information tool

| Z             | Types of information tool              | Actual achievements   |
|---------------|--|---|
| INFORMATION   | Monthly SLA Performance Reports        | All reports are discussed on monthly basis and continuous improvement strategy is adopted |
| CATION        | Website                                | Daily management and updating of website  |
| COMMUNICATION | Publications and other visual material | Publications printed as per branch/ministerial requests                                   |

|                | Internet  | Website Available   |
|----------------|---|---|
|                | Strategic and Business Planning manuals               | Draft Manual is in place.   |
|                | Reports   | Annual Reports done regularly.  |
| RESTRUCTURING  | Restructuring related information                     | Road shows were held to the whole Department on restructuring. The Restructuring pamphlets brochures and booklets were developed, translated in all official languages and circulated in the entire Department. |
|                | Written legal opinions                                | Managers were able to use the opinions to take management decisions   |
| LEGAL SERVICES | Workshops on legislation administered by DWAF         | These continued although there were few requests during the year under review.  |
| GAL SE         | Legal Advice given at meetings                        | Very effective  |
| <u> </u>       | Legal opinions and advice provided on e-mail          | Very effective and convenient to managers   |
| FINANCE        | E-mails, phones Intranet                              | Information was disseminated though emails, phones, briefing session and meetings Financial policies and guidelines were posted to the intranet   |
| Z              | Audit reports SCOPA reports Letters Financial reports | Audit reports were issued for each audit completed Annual reports on the compliance with the PFMA was done Financial report were given to management on a monthly basis and when requested                      |

Table 1.5 - Complaints Mechanism

|  | ible 1.5 - Complaints Mechanism |   |  |  |  |
|--|---------------------------------|---|--|--|--|
|  | N S                             | Complaints Mechanism  | Actual achievements  |  |  |
|  | INFORMATION<br>SERVICES         | Service Desk  | 95% of incidents/problems are resolved within 4 hrs  |  |  |
|  | INFO                            | Monthly SLA meetings  | All service complaints are dealt with during this meetings and resolved at this level.   |  |  |
|  | Z<br>O                          | Website page  | Responded to daily   |  |  |
|  | COMMUNICATION                   | Telephonic process  | Responded to within 24 hours   |  |  |
|  | 00                              | Written/verbal complaints   | Written response within 7 days Verbal within 24 hours  |  |  |
|  | RESTRUCTURING                   | The Departmental Bargaining Council serves as structure to receive and address complaints.  The Restructuring Office also serves to receive and attend to Restructuring related complaints. | Resolution 7 of 2002 related complaints were addressed successfully.  Concerns from Trade Unions on how the Department is involved in Restructuring have been resolved by establishing a task team to work on issues.  The Restructuring road shows came up with the frequently asked questions and answers booklet to address complaints. |  |  |
|  | E C C                           | Hotline   | A free hotline available to report complaints 57 complaints were received via the hotline.   |  |  |
|  | FINANCE                         | Help desk   | Help desks established for payments enquiries Aproximately 6600 enquiries were successfully handled.   |  |  |